



4 March 2020

**TO WHOM IT MAY CONCERN**

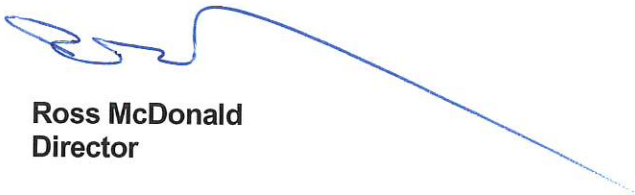
Dear Sirs

**Delegated Authority**

I hereby delegate authority for the signing of Permits and Licenses related to routine environmental matters to Mike Young, Head of Land Mineral and Resources – Breedon Southern, and Jo Davies, Estates and Planning Manager – Breedon Southern.

If you have any queries, please do not hesitate to contact me.

Yours faithfully



**Ross McDonald**  
Director